

Reconciliation of Non-GAAP Measures

Adjustments for the Impact of Currency and Acquisitions

For the Years Ended December 31,

| (in millions) (Unaudited) | | 2016 | | | | | | 2015 | | | % Change in Net Revenues excluding Excise Taxes | | |
|------------------------------|-------------------|---|-------------------|--|------------------------|--|------------------------|----------------------------|-------------------------------------|--|--|-----------------------------------|-------------|
| Net Revenues | Less Excise Taxes | Net Revenues excluding Excise Taxes | Less Currency | Net Revenues excluding Excise Taxes & Currency | Less Acquisitions | Net Revenues excluding Excise Taxes, Currency & Acquisitions | Net Revenues | Less Excise Taxes | Net Revenues excluding Excise Taxes | Total | Excluding Currency | Excluding Currency & Acquisitions | |
| \$ 27,129 | \$ 18,967 | \$ 8,162 | \$ (147) | \$ 8,309 | \$ — | \$ 8,309 | European Union | \$ 26,563 | \$ 18,495 | \$ 8,068 | 1.2 % | 3.0 % | 3.0 % |
| 18,286 | 11,286 | 7,000 | (600) | 7,600 | — | 7,600 | EEMA | 18,328 | 10,964 | 7,364 | (4.9)% | 3.2 % | 3.2 % |
| 20,531 | 11,850 | 8,681 | (8) | 8,689 | — | 8,689 | Asia | 19,469 | 11,266 | 8,203 | 5.8 % | 5.9 % | 5.9 % |
| 9,007 | 6,165 | 2,842 | (525) | 3,367 | — | 3,367 | Latin America & Canada | 9,548 | 6,389 | 3,159 | (10.0)% | 6.6 % | 6.6 % |
| \$ 74,953 | \$ 48,268 | \$ 26,685 | \$ (1,280) | \$ 27,965 | \$ — | \$ 27,965 | PMI Total | \$ 73,908 | \$ 47,114 | \$ 26,794 | (0.4)% | 4.4% | 4.4% |
| 2016 | | | | | | | | | | % Change in Operating Companies Income | | | |
| Operating Companies Income | Less Currency | Operating Companies Income excluding Currency | Less Acquisitions | Operating Companies Income excluding Currency & Acquisitions | | | | Operating Companies Income | | Total | Excluding Currency | Excluding Currency & Acquisitions | |
| \$ 3,994 | \$ 34 | \$ 3,960 | \$ — | \$ 3,960 | European Union | | | \$ 3,576 | | 11.7 % | 10.7 % | 10.7 % | |
| 3,016 | (839) | 3,855 | — | 3,855 | EEMA | | | 3,425 | | (11.9)% | 12.6 % | 12.6 % | |
| 3,196 | 52 | 3,144 | — | 3,144 | Asia | | | 2,886 | | 10.7 % | 8.9 % | 8.9 % | |
| 938 | (282) | 1,220 | — | 1,220 | Latin America & Canada | | | 1,085 | | (13.5)% | 12.4 % | 12.4 % | |
| \$ 11,144 | \$ (1,035) | \$ 12,179 | \$ — | \$ 12,179 | PMI Total | | | \$ 10,972 | | 1.6 % | 11.0% | 11.0% | |

Reconciliation of Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions

For the Years Ended December 31,

| (in millions) (Unaudited) | | 2016 | | | | | | 2015 | | | % Change in Adjusted Operating Companies Income | | |
|------------------------------|------------------------------------|-------------------------------------|-------------------|--|-------------------|---|----------------------------|------------------------------------|-------------------------------------|------------------|--|--|--------------|
| Operating Companies Income | Less Asset Impairment & Exit Costs | Adjusted Operating Companies Income | Less Currency | Adjusted Operating Companies Income excluding Currency | Less Acquisitions | Adjusted Operating Companies Income excluding Currency & Acquisitions | Operating Companies Income | Less Asset Impairment & Exit Costs | Adjusted Operating Companies Income | Adjusted | Adjusted excluding Currency | Adjusted excluding Currency & Acquisitions | |
| \$ 3,994 | \$ — | \$ 3,994 | \$ 34 | \$ 3,960 | \$ — | \$ 3,960 | European Union | \$ 3,576 | \$ (68) | \$ 3,644 | 9.6 % | 8.7 % | 8.7 % |
| 3,016 | — | 3,016 | (839) | 3,855 | — | 3,855 | EEMA | 3,425 | — | 3,425 | (11.9)% | 12.6 % | 12.6 % |
| 3,196 | — | 3,196 | 52 | 3,144 | — | 3,144 | Asia | 2,886 | — | 2,886 | 10.7 % | 8.9 % | 8.9 % |
| 938 | — | 938 | (282) | 1,220 | — | 1,220 | Latin America & Canada | 1,085 | — | 1,085 | (13.5)% | 12.4 % | 12.4 % |
| \$ 11,144 | \$ — | \$ 11,144 | \$ (1,035) | \$ 12,179 | \$ — | \$ 12,179 | PMI Total | \$ 10,972 | \$ (68) | \$ 11,040 | 0.9 % | 10.3% | 10.3% |

Adjusted Operating Companies Income Margin, excluding Currency and Acquisitions

For the Years Ended December 31,

(in millions)

(Unaudited)

| Adjusted Operating Companies Income excluding Currency | Net Revenues excluding Excise Taxes & Currency (1) | Adjusted Operating Companies Income Margin excluding Currency | Adjusted Operating Companies Income excluding Currency & Acquisitions | Net Revenues excluding Excise Taxes, Currency & Acquisitions (1) | Adjusted Operating Companies Income Margin excluding Currency & Acquisitions | 2015 | | | % Points Change | | |
|---|--|---|---|---|---|--|--|---|---|---|------------|
| | | | | | | Adjusted Operating Companies Income | Net Revenues excluding Excise Taxes(1) | Adjusted Operating Companies Income Margin (2) | Adjusted Operating Companies Income Margin excluding Currency | Adjusted Operating Companies Income Margin excluding Currency & Acquisitions | |
| \$ 3,960 | \$ 8,309 | 47.7% | \$ 3,960 | \$ 8,309 | 47.7% | European Union | \$ 3,644 | \$ 8,068 | 45.2% | 2.5 | 2.5 |
| 3,855 | 7,600 | 50.7% | 3,855 | 7,600 | 50.7% | EEMA | 3,425 | 7,364 | 46.5% | 4.2 | 4.2 |
| 3,144 | 8,689 | 36.2% | 3,144 | 8,689 | 36.2% | Asia | 2,886 | 8,203 | 35.2% | 1.0 | 1.0 |
| 1,220 | 3,367 | 36.2% | 1,220 | 3,367 | 36.2% | Latin America & Canada | 1,085 | 3,159 | 34.3% | 1.9 | 1.9 |
| \$ 12,179 | \$ 27,965 | 43.6% | \$ 12,179 | \$ 27,965 | 43.6% | PMI Total | \$ 11,040 | \$ 26,794 | 41.2% | 2.4 | 2.4 |

(1) For the calculation of net revenues excluding excise taxes, currency and acquisitions, refer to the "Adjustments for the Impact of Currency and Acquisitions" reconciliation in this section.

(2) 2016 Adjusted Operating Companies Income Margin for PMI Total was 41.8%, calculated as 2016 Adjusted Operating Companies Income of \$11,144 divided by 2016 Net Revenues, excluding Excise Taxes of \$26,685. For the calculation of Net Revenues, excluding Excise Taxes, and Adjusted Operating Companies Income, refer to the tables above.

Reconciliation of Reported Diluted EPS to Reported Diluted EPS, excluding Currency

| For the Years Ended December 31, (Unaudited) | 2016 | 2015 | % Change |
|---|----------------|----------------|--------------|
| Reported Diluted EPS | \$ 4.48 | \$ 4.42 | 1.4% |
| Less: | | | |
| Currency impact | (0.46) | | |
| Reported Diluted EPS, excluding Currency | | | |
| | \$ 4.94 | \$ 4.42 | 11.8% |

Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency

| For the Years Ended December 31, (Unaudited) | 2016 | 2015 | % Change |
|---|----------------|----------------|--------------|
| Reported Diluted EPS | \$ 4.48 | \$ 4.42 | 1.4% |
| Adjustments: | | | |
| Asset impairment and exit costs | — | 0.03 | |
| Tax items | — | (0.03) | |
| Adjusted Diluted EPS | | | |
| | \$ 4.48 | \$ 4.42 | 1.4% |
| Less: | | | |
| Currency impact | (0.46) | | |
| Adjusted Diluted EPS, excluding Currency | | | |
| | \$ 4.94 | \$ 4.42 | 11.8% |

Reconciliation of Operating Income to Operating Companies Income

| For the Years Ended December 31, (in millions) (Unaudited) | 2016 | 2015 | % Change |
|---|------------------|------------------|-------------|
| Operating Income | \$ 10,815 | \$ 10,623 | 1.8% |
| <u>Excluding:</u> | | | |
| - Amortization of intangibles | 74 | 82 | |
| - General corporate expenses (included in marketing, administration and research costs) | 161 | 162 | |
| Plus: Equity (income)/loss in unconsolidated subsidiaries, net | (94) | (105) | |
| Operating Companies Income | \$ 11,144 | \$ 10,972 | 1.6% |

Reconciliation of Operating Cash Flow to Free Cash Flow and Free Cash Flow, excluding Currency

| For the Years Ended December 31, (in millions) (Unaudited) | 2016 | 2015 | % Change |
|--|-----------------|-----------------|-------------|
| Net cash provided by operating activities (1) | \$ 8,077 | \$ 7,865 | 2.7% |
| Less: | | | |
| Capital expenditures | 1,172 | 960 | |
| Free cash flow | \$ 6,905 | \$ 6,905 | —% |
| Less: | | | |
| Currency impact | (340) | | |
| Free cash flow, excluding currency | \$ 7,245 | \$ 6,905 | 4.9% |

(1) Operating cash flow.